

EWING MARION KAUFFMAN SCHOOL, INC. BOARD OF DIRECTORS MEETING PACKET January 31, 2024

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EWING MARION KAUFFMAN SCHOOL, INC. BOARD OF DIRECTORS - MEETING AGENDA

MEETING INFORMATION

Ewing Marion Kauffman School January 31, 2024 Board of Directors Meeting (8:30am CT)

Meeting will be held at the Kauffman School 6401 Paseo Blvd Kansas City, MO 64131

All board members joining virtually will use Zoom link below:

https://us02web.zoom.us/j/6772799650

Dial in number: +1 (669) 900-6833 Meeting ID: 677 279 9650

AGENDA

• CALL TO ORDER

- Welcome guests
- Review and discuss meeting agenda
- Action: Meeting minutes
 - 9.14.2023
 - 1.10.2024
- Board Chair Comments
- LEADERSHIP REPORT
- FINANCE
 - February 2024 Treasurer's Report (Financials as of December 31, 2023) and December 2023 Check Registers
 - Approve the February 2024 Treasurer's Report, including the December 2023 Check Registers
 - Bank Account Signature Card
 - Approve the addition of Mat Overbaugh, Director of Finance, to the signature card for the Kauffman School's Commerce Bank operating account
- GOVERNANCE
 - Attire Policy
 - Adopt the revised attire policy.
 - FMLA Policy
 - Adopt the revised FMLA policy.

• COMMUNITY FORUM

The Board will hear comments from community members regarding items on the agenda or other issues that should be brought to the Board's attention. Individual comments are limited to three minutes. It is anticipated the time allotted for the community forum will be no longer than fifteen minutes, unless time is extended by the Board Chair. Individuals who do not have an opportunity to speak during the allotted time will be given first opportunity at the next regularly scheduled Board of Directors meeting.

CLOSED SESSION / EXECUTIVE SESSION

- Close meeting pursuant to R.S.Mo 610.021(6) discussion of a student matter, R.S.Mo 610.021(1) discussion of legal matters and R.S.Mo 610.021(3) discussion of a personnel matter
- ADJOURN

FUTURE MEETINGS

- •
- Committee Meetings: Monday, March 11 (5:00 pm CST) Board Meeting: Wednesday, April 10 (8:30 am CST) •

MINUTES OF REGULAR MEETING OF THE BOARD OF DIRECTORS OF EWING MARION KAUFFMAN SCHOOL, INC

9.14.2023

A meeting of the Board of Directors of Ewing Marion Kauffman School, Inc., a Missouri nonprofit corporation exempt from federal taxation under Internal Revenue Code § 501(c)(3), was held at the Ewing Marion Kauffman Foundation in Kansas City, Missouri on September 14, 2023, pursuant to public notice provided at least 24 hours in advance.

Participating were Kelly Barnes, Vickie Harris, Brett Hembree, Juan Rangel, and Jerry Williams.

Also participating from the School were Hannah Lofthus, Founder and President/CEO. Present for a portion of the time was Kristin Bechard, Treasurer. Present from the Ewing Marion Kauffman Foundation were Dr. DeAngela Burns-Wallace, President/CEO; Aaron North, Vice President in Education; and Trese Booze, Senior Director in Education.

No community members were present.

Mr. Williams chaired the meeting. Ms. Lofthus served as secretary. Mr. Williams called the meeting to order at 9:00 am, welcomed those in attendance, and previewed the agenda.

Board members had a chance to meet Dr. Burns-Wallace, get to know her, and learn more about her background and history. Discussion occurred throughout.

Ms. Lofthus presented the State of the School. She described the context that led to the creation of the School, the historic relationship between the School and the Foundation, and the current status. Ms. Lofthus highlighted the preceding decade's accolades and challenges and the status of each of the School's current priorities. Discussion occurred throughout.

Ms. Lofthus detailed the top eight challenges current facing the School over the next several years and the board did a "gallery walk" to brainstorm reactions, questions, and ideas for each challenge. Discussion occurred throughout, including "talent landscape" as a top challenge.

The board read the article "**7** Things Charter School Leaders Wish Their Boards Knew" and discussed each of the seven core tenets and what resonated with them about the article. The board then discussed current ways we have and have not lived out this article and what we might consider doing differently in the future.

The board rescheduled the October and December board meetings

Mr. Williams and Ms. Lofthus closed out the board retreat by reflecting on some of the lessons from the day and core values the board has committed to.

There were no community members present so there was no community forum.

There being no further business, the meeting adjourned at 3:55 pm.

Hannah Lofthus

MINUTES OF REGULAR MEETING OF THE BOARD OF DIRECTORS OF EWING MARION KAUFFMAN SCHOOL, INC

1.10.2023

A regular meeting of the Board of Directors of Ewing Marion Kauffman School, Inc., a Missouri nonprofit corporation exempt from federal taxation under Internal Revenue Code § 501(c)(3), was held at its headquarters in Kansas City, Missouri on December 11, 2023, and by Zoom such that all could hear and be heard and see and be seen, pursuant to public notice provided at least 24 hours in advance, including confirmation that the accurate Zoom link was part of the public notice.

The following directors participated: Jerry Williams, chair; Kelly Barnes, Vickie Harris, Brett Hembree, and Juan Rangel.

Also participating from the School were Hannah Lofthus, President/CEO; Kristin Bechard, Treasurer; John Tyler, Secretary and General Counsel.

No members from the community were present.

Mr. Williams chaired the meeting. Mr. Tyler served as secretary. Mr. Williams called the meeting to order at 8:34 am, welcomed those in attendance, and previewed the agenda.

After discussion and upon motion duly made (Rangel) and seconded (Hembree), the board unanimously approved the minutes from its meetings of November 8, 2023 and December 11, 2023.

Mr. Williams offered comments as board chair, including his enthusiasm for the School's opportunities for 2024 and recruiting for new potential board members, especially someone with expertise in finance, accounting, and/or audit.

Leadership Report

Ms. Hannah provided her leadership report, including highlighting "School wins" including the celebration of Hispanic Heritage Month in the fall; and alumni homecoming last weekend that featured about 48 alumni who interacted with current juniors and seniors on various topics. She summarized schedules and topics for upcoming board meetings, including that the February meeting will be on January 31, there will be no meeting in March, and topics for the April and May board meetings to be led by Katie Pasniewski in light of Ms. Lofthus planned maternity leave. Discussion occurred throughout.

Ms. Lofthus updated the board on planning for covering her maternity leave using a two-person plan with Ms. Pasniewski being the point person for the board. Dr. DeAngela Burns-Wallace, President/CEO of the Kauffman Foundation, will be touring the facility in February for the first time. Ms. Lofthus participated in meetings with the Foundation's strategic planning consultant. Discussion occurred throughout, including about how personnel changes at the Foundation with Dr. Burns-Wallace's arrival and Mr. North's departure affect relationships with the School, which seem to continue to be very positive for the present and future as discussions continue about arriving at a grant amount.

Ms. Lofthus provided information about College Access and Success Department, including a general overview of the Department's purpose in supporting post-secondary pathways that result in employment in their desired field, whether through college or otherwise. She introduced the six-person team and their various responsibilities. She highlighted areas of strength, including comparators being Pembroke, Barstow, and other college access priority institutions locally and nationally; high acceptance (97% v. 82% charter management organizations (CMO)) and matriculation (74% v. 63% CMO) rates; strong diversity in programs; high rate of selection for prestigious awards; and high persistence rates – all relative to the benchmarks. The Kauffman

School is the only member of the CMO group without a K-4 program. Discussion occurred throughout, including differentiating among acceptance, matriculation, and persistence categories.

She highlighted some of the achievements of alumni, including cosmetology, Metropolitan Community College, Brown, Yale, Harvard, and the dual enrollment program. Discussion followed, including about the Bluford Health Leadership Institute to increase the pipeline of BIPOC students getting into the healthcare fields and other programs for students to have exposure to various fields (15), although these programs do not necessarily lead to jobs after high school. Discussion continued, including about how board members and their organizations can be involved.

Ms. Lofthus presented information about students who have been finalists for Questbridge scholarships and the schools to which they are matched with 29% of applicants being matched compared with 10% of applicants nationally. Discussion followed.

She summarized persistence and graduation rates and lessons learned over time to increase persistence rates, which are all higher than the comparator CMO graduation rates of 25% at 32% and 43% for the classes of 2022 and 2024 (college graduation years).

Areas of improvement for the Department's work include improving the quality of personal statements and post-secondary application materials, improving matching with schools that have experience graduating BIPOC students at high rates which are less likely to be non-tier one schools. Those graduation rates are the best predictor of student success, even over and above having a full scholarship to a school with low BIPOC graduation rates.

Another area of improvement is scholarship application submissions, which is essential because financial impediments often are a reason for lack of persistence. This is another area in which a balance needs to be struck between supporting students and their efforts versus being over-involved in doing and/or forcing those efforts. Greater independence has been shown to contribute to better and higher degrees of persistence. Discussion followed, including about how personal statements can be used to advance admissions in light of the Supreme Court's decision in the Harvard/North Carolina cases. The Department works closely with college recruiters about how best to approach these topics. This work is also tied into learning in early grades on writing skills, which are substantially behind when they join the School.

Ms. Lofthus summarized data on persistence in post-secondary programs compared to goals, including for staying for a second year. Reasons for not meeting goals include financial need, student independence and failure to get help and/or follow through (perhaps because of too much support at the School). A second reason is the need to develop better socio-emotional skills, about which Ms. Lofthus summarized steps to be taken. A third gap is "purpose, passion, and plan" or the absence of a long-term goal that is often critical for intrinsic motivation, along with steps the School can take to help students align purpose, passion, and planning.

Discussion followed, including great appreciation for the information, presentation, and discussion.

Katie Pasniewski, Chief Operating Officer, joined the meeting.

Finance Report

Ms. Pasniewski presented the finance report, including a summary of the discussions and recommendations from the Finance Committee meeting.

After discussion and upon the recommendation from the Finance Committee, the board unanimously approved the finance report and check registry.

Ms. Pasniewski highlighted the discussion about a cash management strategy and resolution, including a summary of the resolution by Mr. Tyler and the Committee's recommendation of the substance of the resolution.

After discussion and upon motion duly made (Rangel) and seconded (Hembree), the board unanimously approved the resolution attached as Exhibit A.

Governance Report

Ms. Pasniewski described the Governance Committee's discussion of the MCPSC compliance requirement.

After discussion and upon the recommendation of the Governance Committee, the board unanimously acknowledged and approved the policy from the Missouri Charter Public School Commission attached as Exhibit B and summarized on page 34 of the materials distributed in advance of the current board meeting.

Ms. Pasniewski described the Governance Committee's discussion of the changes to the grading policy and the rationale therefore.

After discussion and upon the recommendation of the Governance Committee, the board unanimously approved changes to the grading policy as summarized on page 34 of the materials distributed in advance of the current board meeting and more specifically included on pages 9-21 of the materials distributed as part of the Governance Committee meeting on January 8, 2024 and incorporated herein by reference.

Ms. Pasniewski described the Governance Committee's discussion of delegating responsibilities during Mr. Lofthus' maternity leave, including the need to designate a person to carry out the CEO's duties and to be granted the CEO's authority levels in order to perform those duties, the experience during Ms. Lofthus' sabbatical, Ms. Pasniewski's success in performing that role during the sabbatical, and the recommendation that she again be so designated.

After discussion and upon the recommendation of the Governance Committee, the board unanimously approved authorizing Katie Pasniewski, the School's COO, to carry out the responsibilities of the CEO and assume the authorities and obligations of the CEO, beginning on the date on which Ms. Loftus starts her maternity leave and terminating on the date on which Ms. Lofthus maternity leave ends, including that Ms. Pasniewski will provide written notice to the board regarding the beginning and ending dates of Ms. Lofthus' maternity leave with as much advance notice is reasonable under the circumstances.

Community Forum

There was no community forum because no community members were present.

Mr. Rangel encouraged board members to send him, as chair of the Governance Committee, any and all recommendations for potential board members – being mindful of the Missouri law requirement that charter board members reside in Missouri.

There being no further business, the meeting adjourned at 9:57 am.

John Tyler, Secretary

Treasurer's Report



KAUFFMAN SCHOOL

PREPARED JAN'24 BY

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December 2023 Financials

Annual Financial Calendar

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Condensed Financial Packet ¹				х				х				
Comprehensive Financial Packet ²	3	X		1		X		_	X		X	
EMKS Budget	8 - 8	8 - B	8	6 6	. (1	1		X	
Tax Return ³	n n	1 1	1 1	11 11	1		- î			1	X	
Annual External Audit Report	8 U			х	11	1	1		1			
Vendor Check Register		Х		X		Х		Х	X		X	
Retirement Committee Review	8	S 3	X	0 0	1 - 5	1 2		X		1		

Ewing Marion Kauffman School Finance Monitoring Activities

¹Condensed financial packet consists of financial highlights, income statement and balance sheet.

²Comprehensive financial packet consists of financial highlights, revenue and expense analysis,

updated annual forecast as applicable, income statement and balance sheet.

³Final extended filing date is May.

Reporting & Compliance Due Dates (Documents available upon request)

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
ASBR ⁴		X						1001.077				_
End of Year Report and FER5		12	X	3	1	1					3	
Federal Payment Request	1	10 3	2	Х	1			х			X	
403b Plan Audit	X	S (2)	2	3	1					- 0		
1099 amd W2 Tax Forms		S (5)	1	1			Х					
DESE Budget and Revisions ⁶	X	1 1	1 11	0.0	1		- ** î			х	() ()	

⁴Annual Secretary of the Board Report consists of State reporting on all spending.

⁵End of Year Report is a summary of Title programs; Final Expenditure Report is the final reporting of SWP and SPED.B spending for the prior fiscal year. ⁶DESE requires the SWP and Sped.B portions of the EMKS Budget to be submitted by July 1 and any revisions by April 30.

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- Executive Summary
- Key Performance Indicators
- Forecast Overview
- Cash Forecast
- Appendix
- Check Register

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Executive Summary



- 12/31/23 concludes the first half of fiscal year 2024 for EMKS. A review of YTD revenue and expenses has been completed, resulting in an update to the full year forecast. These changes have reduced the year end projection for unrestricted cash to \$11.42M vs. \$12.21M in the prior forecast. Days of Cash decreased from 219 (11/23) to 196. Forecasted net income decreased by \$0.8M but remains favorable to budget \$0.3M
 - Including restricted cash, the total YE forecast cash balance is \$16,468,929
 - \$100,000 restricted for Board PD
 - \$2,947,669 restricted for facilities
 - \$2,000,000 restricted for strategic planning
- Revenue
 - As noted in prior months, we are using prior year FWADA which increases the school's basic formula revenue. If we were using the current enrollment/WADA, revenue would be reduced by \$2M

Executive Summary

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Revenue (continued)

- Revenue increases were primarily driven by additional interest income and transportation funding to align with our current run rate, partially offset by lower Prop C. and Title funds
- FY forecast is now \$23.4M or +\$0.2M vs. last forecast. Compared to budget revenue is +\$0.6M or 2.5% favorable driven by WADA calc. and interest income
- Expenses
 - Expense categories have been updated to reflect current year run rates. In total FY expenses increased \$0.9M vs last forecast. Compared to budget, expenses are now \$0.2M above budget
 - Primary drivers of the increase were salaries/benefits +\$0.5M, occupancy services +\$0.3M, and student expenses +\$0.4M, partially offset by savings in transportation of \$0.3M
- FY25 Budget Planning & Calendar
 - The FY25 budget process is underway, and school leadership will review a preliminary draft in early February. The budget will be revised and brought to the Finance Committee for review in April, with a full Board vote for approval in May

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Key Performance Indicators

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Days of Cash



20

196 DAYS OF CASH AT YEAR'S END

The school will end the year with 196 days of cash. This is above the recommended 60 days



Current vs. Budgeted Staffing

Staffing

95.6% of Budget

The school's budget was set with 141.8 FTE. Currently staffing is at 135.5.

Enrollment Current vs. Budgeted Enrollment







Forecast Overview

	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$23.4m	\$22.9m	\$590k	+590k	Increases to interest income, transportation & food reimbursement and Medicaid.
Expenses	\$21.6m	\$21.3m	-\$239k	-239k	Updates to most expense categories to better reflect actual experience during the first 6 months of the fiscal year.
Net Income	\$1.9m	\$1.5m	\$352k	352k	
Cash Flow Adjustments	0.02	0	0.02	-#Qk	
Change in Cash	\$1.9m	\$1.5m	\$352k	352k	
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Cash Forecast

196 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$11m**, **\$352k** above budget.

The reduction to the full year forecast of \$0.8M negatively impacted the cash forecast by the same amount. Please note that this forecast includes the full \$5.8M of funding from EMKF



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onthly Financials

Change in Cash	371,806	54,184	317,622	1,881,226	1,529,472	351,754 5	1,509,420	\$352K AHEAD
Cash Flow Adjustments	(1,526,691)	-	(1,526,691)	0	-	o 🕘	1,526,691	S NET CHANGE IN CASH:
Net Income	1,898,497	54,184	1,844,313	1,881,226	1,529,472	351,754 🕄	(17,271)	CASH ADJ:\$oK AHEAD
Total Expenses	10,030,429	10,662,371	631,943	21,563,402	21,324,743	(238,660) 2	11,532,974	-
Fotal Extraordinary Expenses	91,334	141,698	50,364	374.731	283,397	(91,334)	283,397	NET INCOME: \$352K ahead
Depreciation and Amortization	-	141,698	141,698	283,397	283,397	(0)	283,397	
Fotal Ordinary Expenses	9,939,095	10,520,673	581,578	21,188,672	21,041,346	(147,326)	11,249,577	
Transportation	492,806	685,105	192,299	1,045,806	1,370,210	324,404	553,000	
Office & Business Expense	1,064,969	913,729	(151,240)	2,091,435	1,827,458	(263,977)	1,026,465	
Student Expense, Food	280,388	250,000	(30,388)	646,619	500,000	(146,619)	366,231	
Student Expense, Direct	730,225	822,286	92,060	2,019,345	1,644,571	(374.773)	1,289,119	
Occupancy Service	1,381,566	1,219,100	(162,466)	2,732,420	2,438,200	(294,220)	1,350,854	of the hoode year.
Rent	146,698	150,000	3.302	293.396	300,000	6,604	146,698	experience through the first of the fiscal year.
Staff-Related Costs	81,493	122,500	41,007	286,992	245,000	(41,992)	205,499	categories to better reflect a
Benefits and Taxes	1,598,782	1,573,430	(25,352)	3,347,496	3,146,861	(200,636)	1,748,714	Adjustments to most expens
Salaries	4,162,167	4,784,523	622,355	8,725,163	9,569,046	843,883	4,562,995	EXPENSES: \$239K BEHIN
Expenses								
Total Revenue	11,928,926	10,716,555	1,212,371	23,444,629	22,854,215	590,414 1	11,515,703	
Earned Fees	44.098		44.098	56,799	-	56,799	12,701	
Private Grants and Donations	2,970,047	2,896,500	73,547	5,793,000	5,793,000	(0)	2,822,953	Medicaid
Federal Revenue	1,765,109	1,460,213	304.897	3,226,686	3,220,360	6,326	1,461,577	Improvements to interest inc & transportation reimbursem
State Revenue	6,275,893	5,476,991	798,901	12,532,365	12,075,152	457,213	6,256,472	REVENUE: \$590K AHEAD
local Revenue	873.779	882,851	(9.073)	1,835,779	1,765,702	70,077	962,000	
evenue	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining	

REVENUE: \$590K AHEAD

Improvements to interest income, food & transportation reimbursement, Medicaid

EXPENSES: \$239K BEHIND Adjustments to most expense categories to better reflect actual experience through the first six months of the fiscal year.

Net Income	-122,955	-93,808	1,061,683	-121,891	2,244	1,173,224	-2,363	-2,363	-2,363	-2,363	-2,363	-5,457	1,881,226
Total Expenses	1,653,010	1,709,043	1,801,412	1,611,129	1,488,740	1,767,096	1,921,647	1,921,647	1,921,647	1,921,647	1,921,647	1,924,741	21,563,402
Total Extraordinary Expenses	42,222	1,174	11,693	7,528	4.746	23,972	47,233	47,233	47,233	47,233	47,233	47,233	374,73
Facility Improvements	42,222	1,174	11,693	7,528	4.746	23,972	0	0	0	0	0	0	91,334
Depreciation and Amortization	0	0	0	0	0	0	47.233	47,233	47,233	47,233	47,233	47,233	283,397
Extraordinary Expenses													
Operating Income	-80,733	-92,634	1,073,376	-114,363	6,990	1,197,196	44,870	44,870	44,870	44,870	44,870	41,776	2,255,957
Total Ordinary Expenses	1,610,788	1,707,869	1,789,719	1,603,601	1,483,994	1,743,124	1,874,414	1,874,414	1,874,414	1,874,414	1,874,414	1,877,508	21,188,672
Transportation	16,400	98,140	170,004	16,230	6,394	185,639	92,167	92,167	92,167	92,167	92,167	92,167	1,045,806
Office & Business Expense	278,239	96,410	248,306	167,644	65,318	209,052	171,078	171,078	171,078	171,078	171,078	171,078	2,091,435
Student Expense, Food	0	15,458	79,865	76,140	53,879	55,046	61,039	61,039	61,039	61,039	61,039	61,039	646,619
Student Expense, Direct	186,507	145,039	92,684	80,831	104,325	120,838	214,853	214,853	214,853	214,853	214,853	214,853	2,019,345
Occupancy Service	236,562	296,132	220,653	272,111	177,069	179,038	225,142	225,142	225,142	225,142	225,142	225,142	2,732,420
Rent	0	73,349	0	0	73,349	0	24,450	24,450	24,450	24,450	24,450	24,450	293,396
Staff-Related Costs	3,378	14,921	17,218	13,181	16,697	16,098	34,250	34,250	34,250	34,250	34,250	34,250	286,992
Benefits and Taxes	214,833	275,171	276,588	279,869	276,099	276,222	290,937	290,937	290,937	290,937	290,937	294,031	3.347.496
Salaries	674,869	693,250	684,401	697,595	710,863	701,190	760,499	760,499	760,499	760,499	760,499	760,499	8,725,163
Expenses	-100-1-00					-101110-1	-10-01	-10-011	-10-011	-10-011	-10-011	-10-011	
Total Revenue	1,530,055	1,615,235	2,863.095	1,489,238	1,490,983	2,940,320	1,919,284	1,919,284	1,919,284	1,919,284	1,919,284	1,919,284	23,444,629
Earned Fees	1,456	16,702	9,834	8,194	2,075	5.836	2.117	2.117	2.117	2.117	2.117	2.117	56,799
Private Grants and Donations	0	146,698	1,375,000	0	0	1,448,349	470,492	470,492	470,492	470,492	470,492	470,492	5,793,000
Federal Revenue	223,256	349,122	292,924	294,642	280,570	324,595	243.596	243,596	243,596	243,596	243,596	243,596	3,226,686
State Revenue	238,298 1,067,044	77,645 1,025,068	139,271 1,046,066	141,776 1,044,625	158,236 1,050,103	118,553 1,042,987	160,333 1,042,745	160,333 1,042,745	160,333 1,042,745	160,333 1,042,745	1,042,745	160,333 1,042,745	1,835,779
Revenue Local Revenue	220 220	77.645	100.071	4 44 776	150.000	440.550	160.000	460.000	160.000	160.000	160,333	160.000	4 005 776
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL
	Actual					-	Forecast						

324,791

254,448

252,086

8.670.145 8.401.154 9.234.041 8.811.826 8.413.825 9.911.840 10.163.926 10.416.011 10.668.097 10.920.183 11.172.269 11.421.260

254,448

252,086

254,448

252,086

254,448

252,086

254,448

252,086

254,448

248,991

Change in Cash

Cash Flow Adjustments

-746.934

-869,889

-175,183

-268,991

-228,796

832,887

-300,324

-400,245

-422,215 -398,001 1,498,015

0

1,881,226

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Total Liabilities and Equity	14,856,286	16,659,371	16,737,512
Total Equity	14,334,682	16,233,179	16,215,908
Temporarily Restricted Net Assets	5,047,669	5,047,669	5,047,669
Net Income	0	1,898,497	1,881,226
Unrestricted Net Assets	9,287,013	9,287,013	9,287,013
Equity			
Total Liabilities	521,604	426,192	521,604
Total Long-Term Liabilities	0	0	
Total Current Liabilities	521,604	426,192	521,604
Accrued Salaries and Benefits	220,264	0	220,264
Accounts Payable	301,329	415.769	301,329
Other Current Liabilities	11	10,423	11
Current Liabilities			
Liabilities			
Liabilities and Equity			
Total Assets	14,856,286	16,659,371	16,737,512
Total Current Assets	14,856,286	16,659,371	16,737,512
Restricted Cash	5.047.669	5,047,669	5,047,669
Other Current Assets	152,136	378,376	152,136
Accounts Receivable	116.447	1,321,486	116,447
Cash	9,540,034	9,911,840	11,421,260
Current Assets			
Assets			
	Previous Year End	Current	Year End

Check Register

December 2024

- Daniel Jones & Associates:
 - Spend: \$18,525 Annual Audit Fee
- Dillard University, KC Art Institute, Beloit College, various other colleges:
 - Spend: \$4,000; \$5,165; \$8,000 Scholarships for alumni more coming in Jan.
- Nevco Sports:
 - Spend: \$12,545 Gym Scoreboard
- Chi-Young Tschang:
 - Spend: \$6,464.09 Science curriculum consultant

GEDOPS

PAGE 11

Check Registers

Ewing Marion K	auffman School		Che	ck Register by Ty	ne .	Page: 1
01/11/2024 4:07			CIE	ck Register by Ty	þe	User ID: TNULL
Payee Type:	Vendor		Check Type: Auto	matic Payment	Checking Account ID: PETTYCASH	
Check Number	Check Date		Void Void Date		Entity Name	Check Amount
6083	12/12/2023	Х		ACTINC	ACT, Inc	7,624.25
6084	12/12/2023	х		ALCOZERCON	Alcozer Consulting LLC	3,981.25
100	12/31/2023			HOODALONZ	Alonzo Hood	150.00
21345	12/12/2023	х		AMERFOOD	American Food and Vending Corp.	20,625.65
21645	12/19/2023	Х		AMERFOOD	American Food and Vending Corp.	19,006.40
95	12/31/2023			SUBERBEN	Benjamin Suber	625.00
6099	12/19/2023	Х		BELOITCOL	Board of Trustees of Beloit College	3,500.00
6100	12/19/2023	х		BELOITCOL	Board of Trustees of Beloit College	4,500.00
6113	12/19/2023			JENISCHBR	Brenna Jenisch	80.00
6086	12/12/2023	Х		BSNSPORTS	BSN Sports LLC	973.12
6102	12/19/2023	Х		BSNSPORTS	BSN Sports LLC	8,766.32
6087	12/12/2023	х		CASTATED	California State Disbursement Unit	392.00
94	12/31/2023			CROCKETTC	Candace Crockett	350.00
21342	12/12/2023	Х		QUINNCAR	Carlin Quinn	250.00
21638	12/19/2023	Х		CDWLLC	CDW LLC	10,165.00
104	12/31/2023			BANKSCHAR	Charles Banks	200.00
6097	12/12/2023	х		TSCHANGCHI	CHI-YOUNG TSCHANG	6,464.09
21337	12/12/2023	Х		COBBAWAY	Cobbaway LLC	12,495.00
120820231	12/08/2023	х		COMMERCE	COMMERCE BANK	31,649.40
21338	12/12/2023	Х		COMMERCE	COMMERCE BANK	31,649.40
121520231	12/15/2023	х		COMMERCE	COMMERCE BANK	95,258.15
21639	12/19/2023	Х		COMMERCE	COMMERCE BANK	95,258.15
10520241	01/05/2024	х		COMMERCE	COMMERCE BANK	22,880.42
120720232	12/07/2023			CONCURTEC	Concur Technologies, Inc.	1,279.17
10520242	01/05/2024	Х		CONCURTEC	Concur Technologies, Inc.	445.15
6104	12/19/2023			CORNIOWA	Cornell College (Iowa)	3,400.00
6105	12/19/2023	х		MIDWAYSCHO	County of Cass School District	200.00
6092	12/12/2023	Х		GUTIERREZC	Cristina Gutierrez de Velasco	270.00
6088	12/12/2023	Х		CURALINC	CuraLinc LLC	1,091.73
6106	12/19/2023			MOSCITECHU	Curators of the University of Missouri	3,500.00
6107	12/19/2023	Х		DANIELJON	Daniel Jones & Associates	18,525.00
6095	12/12/2023	х		RAPPDAN	Daniel Rapp	299.57
6127	12/19/2023	Х		RAPPDAN	Daniel Rapp	142.77
21643	12/19/2023	х		YEAGERDAN	Danielle Yeager	1,890.00
6108	12/19/2023			DILLUNIV	Dillard University	4,000.00
6089	12/12/2023	Х		EMBROIDERY	Eddings Enterprises, LLC	672.00
21339	12/12/2023	х		EDOPS	Education Business Solutions Inc	17,925.00
21340	12/12/2023	х		HALLERELYS	Elyse Haller	4,518.75
101	12/31/2023			HOWEZE	Ezekiel Howard	150.00
6109	12/19/2023	X		FIDELITY	Fidelity Investments Institutional Operations Co., Inc	1,284.00
6110	12/19/2023	х		FIDELITY	Fidelity Investments Institutional Operations Co., Inc	2,688.14
21640	12/19/2023	Х		FIDWORKPL	Fidelity Workplace Investing LLC	108.14
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6111	12/19/2023	х		FIRSTSTUDE	First Student, Inc.	8,500.00
99	12/31/2023			MAJGWEN	Gwen Major	150.00
6112	12/19/2023	X		HUSCHBLA	Husch Blackwell LLP	425.50
6093	12/12/2023	X		BERSERKAT	James Hutson	1,762.50
21641	12/19/2023	X		PLATINUM	Jaymie Huffman	2,737.50
6117	12/19/2023	X		LAXTONJOH	Johanna Laxton	240.00
6130	12/19/2023	х		SCHMIDTJOS	Joseph Schmidt	40.00
6114	12/19/2023			KCARTINST	Kansas City Art Institute	2,165.00
6115	12/19/2023			KCARTINST	Kansas City Art Institute	3,500.00

6116	12/19/2023	X		KSTATE	Kansas State	University		517.00
6085	12/12/2023	X		BOUGHKIP	Kip Bough			300.00
6118	12/19/2023	X		LEXINGTOND	Lexington Die		LC	6,924.00
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6120	12/19/2023	X		MACALESTER	Macalester Co	-		2,500.00
6121	12/19/2023	х		MACALESTER	Macalester Co	ollege		4,000.00
6103	12/19/2023	х		CONWAYMAC	Mackenzie Co	onway		80.00
6101	12/19/2023	X		SPEECHLANG	Matthew Brau	n		5,025.00
103	12/31/2023			WARRENMIG	Miguel Warrer	n		200.00
6122	12/19/2023	X		MORGHUNT	Morgan Hunte	er Education, L	LC	1,023.00
6123	12/19/2023	х		NEVCOSPOR	Nevco Sports	, LLC		12,545.50
97	12/31/2023			DAVISNIGE	Nigel Davis			200.00
6124	12/19/2023	х		NWMOSTUNIV	Northwest Mis	ssouri State U	niversity	2,650.00
6094	12/12/2023	х		PERFFOODGR	Performance	Food Group Ir	10	6,667.14
6125	12/19/2023	х		PERFFOODGR				13,847.75
98	12/31/2023			WILLIAMSRA	Rashawnda W	Villiams		150.00
6096	12/12/2023	х		FINKTRUSTE	Richard V. Fir	nk		320.00
6140	12/19/2023	х		RISAWOODS	Risa Woods			380.00
6128	12/19/2023	X		RIVERCITYT	River City T's			1.204.93
6129	12/19/2023	X		ROCKHURSTU	Rockhurst Un			4,000.00
102	12/31/2023			HOWRODNEY	Rodney Howa			75.00
96	12/31/2023			ROARKSAM	Sam Roark			200.00
6126	12/19/2023			RANDSARIYA	Sariyah Rand			135.00
6131	12/19/2023	x		SCHOOLTRAD	School Traditi			40.90
21341	12/12/2023	x		KOPALDSE	Seth Kopald	0110 110, 220		125.00
6132	12/19/2023	x		SEYFERTH	Seyferth Blum	enthal & Harr	is LLC	220.50
21343	12/12/2023	x		SIPVINE	sipVine, Inc.		, 220	598.50
6133	12/19/2023	~		STOLAFCOLL	St Olaf Colleg	0		3,100.00
6134	12/19/2023			UNIVKS	State of Kans			3,500.00
6135	12/19/2023	х		SUMMITCHRI	Summit Chris			225.00
6136	12/19/2023	x		SUMMITSALO	Summit Salon			2.050.00
6137	12/19/2023	~		SYRACUSEU	Syracuse Univ		*-	4,500.00
6091	12/12/2023	х		GUARDIAN	The Guardian		e Co	10.576.53
21344	12/12/2023	x		UNITEDHEA	United Health			126,179.65
6138	12/19/2023	â		VISTAHIGH	Vista Higher L		e Company	1.128.54
6098	12/12/2023	x		COLLINSSPO	W. L. COLLIN			39.18
6139	12/19/2023	â		COLLINSSPO	W. L. COLLIN			889.33
21642	12/19/2023	â		CASCADEHE	Weiss Staffing			989.84
21644	12/19/2023	x		YELLOWDOG	Yellow Dog N			200.00
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Ewing Marion Kauffman School 01/11/2024 4:07 PM

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120820231	12/08/2023	х		COMMERCE	COMMERCE BANK	31,649.40
6083	12/12/2023	X		ACTINC	ACT. Inc	7.624.25
6084	12/12/2023	x		ALCOZERCON	Alcozer Consulting LLC	3,981,25
6085	12/12/2023	x		BOUGHKIP	Kip Bough	300.00
6086	12/12/2023	x		BSNSPORTS		973.12
		â			BSN Sports LLC	
6087	12/12/2023			CASTATED	California State Disbursement Unit	392.00
6088	12/12/2023	X		CURALINC	CuraLinc LLC	1,091.73
6089	12/12/2023	X		EMBROIDERY	Eddings Enterprises, LLC	672.00
6090	12/12/2023	X		FIRSTSTUDE	First Student, Inc.	93,198.63
6091	12/12/2023	х		GUARDIAN	The Guardian Life Insurance Co	10,576.53
6092	12/12/2023	Х		GUTIERREZC	Cristina Gutierrez de Velasco	270.00
6093	12/12/2023	X		BERSERKAT	James Hutson	1,762.50
6094	12/12/2023	Х		PERFFOODGR	Performance Food Group Inc	6,667.14
6095	12/12/2023	х		RAPPDAN	Daniel Rapp	299.57
6096	12/12/2023	х		FINKTRUSTE	Richard V. Fink	320.00
6097	12/12/2023	х		TSCHANGCHI	CHI-YOUNG TSCHANG	6.464.09
6098	12/12/2023	x		COLLINSSPO	W. L. COLLINS CORP. INC	39.18
21337	12/12/2023	x		COBBAWAY	Cobbaway LLC	12,495.00
21338	12/12/2023	x		COMMERCE	COMMERCE BANK	31,649.40
		â		EDOPS		17,925.00
21339 21340	12/12/2023 12/12/2023	â		HALLERELYS	Education Business Solutions Inc	4,518.75
					Elyse Haller	
21341	12/12/2023	X		KOPALDSE	Seth Kopald	125.00
21342	12/12/2023	X		QUINNCAR	Carlin Quinn	250.00
21343	12/12/2023	X		SIPVINE	sipVine, Inc.	598.50
21344	12/12/2023	X		UNITEDHEA	United Healthcare Insurance Company	126,179.65
21345	12/12/2023	х		AMERFOOD	American Food and Vending Corp.	20,625.65
121520231	12/15/2023	х		COMMERCE	COMMERCE BANK	95,258.15
6099	12/19/2023	X		BELOITCOL	Board of Trustees of Beloit College	3,500.00
6100	12/19/2023	х		BELOITCOL	Board of Trustees of Beloit College	4,500.00
6101	12/19/2023	х		SPEECHLANG	Matthew Braun	5.025.00
6102	12/19/2023	х		BSNSPORTS	BSN Sports LLC	8,766.32
6103	12/19/2023	x		CONWAYMAC	Mackenzie Conway	80.00
6104	12/19/2023	~		CORNIOWA	Cornell College (Iowa)	3,400.00
6105	12/19/2023	x		MIDWAYSCHO		200.00
6106	12/19/2023	^		MOSCITECHU	Curators of the University of Missouri	3.500.00
6107	12/19/2023	x		DANIELJON	Daniel Jones & Associates	18,525.00
		^				
6108	12/19/2023			DILLUNIV	Dillard University	4,000.00
6109	12/19/2023	X		FIDELITY	Fidelity Investments Institutional Operations Co., Inc	1,284.00
6110	12/19/2023	X		FIDELITY	Fidelity Investments Institutional Operations Co., Inc	2,688.14
6111	12/19/2023	X		FIRSTSTUDE	First Student, Inc.	8,500.00
6112	12/19/2023	х		HUSCHBLA	Husch Blackwell LLP	425.50
6113	12/19/2023			JENISCHBR	Brenna Jenisch	80.00
6114	12/19/2023			KCARTINST	Kansas City Art Institute	2,165.00
6115	12/19/2023			KCARTINST	Kansas City Art Institute	3,500.00
6116	12/19/2023	X		KSTATE	Kansas State University	517.00
6117	12/19/2023	х		LAXTONJOH	Johanna Laxton	240.00
6118	12/19/2023	X		LEXINGTOND	Lexington Diesel Services LLC	6,924.00
6119	12/19/2023	x		MACALESTER	Macalester College	2,350.00
6120	12/19/2023	x		MACALESTER	Macalester College	2,500.00
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0122	12/19/2023	^		MORGHUNI	Morgan Hunter Education, LLC	1,023.00

6123	12/19/2023	X		NEVCOSPOR	Nevco Sports, Ll			12,545.50
6124	12/19/2023	Х		NWMOSTUNIV	Northwest Misso		· · · · · · · · · · · · · · · · · · ·	2,650.00
6125	12/19/2023	Х		PERFFOODGR		od Group Ind	2	13,847.75
6126	12/19/2023			RANDSARIYA	Sariyah Rand			135.00
6127	12/19/2023	х		RAPPDAN	Daniel Rapp			142.77
6128	12/19/2023	х		RIVERCITYT	River City T's			1,204.93
6129	12/19/2023	х		ROCKHURSTU	Rockhurst Unive	rsity		4,000.00
6130	12/19/2023	х		SCHMIDTJOS	Joseph Schmidt			40.00
6131	12/19/2023	Х		SCHOOLTRAD	School Tradition	s KC, LLC		40.90
6132	12/19/2023	х		SEYFERTH	Seyferth Blumen	thal & Harris	s, LLC	220.50
6133	12/19/2023			STOLAFCOLL	St Olaf College			3,100.00
6134	12/19/2023			UNIVKS	State of Kansas			3,500.00
6135	12/19/2023	х		SUMMITCHRI	Summit Christiar	n Academv		225.00
6136	12/19/2023	X		SUMMITSALO	Summit Salon A			2,050.00
6137	12/19/2023			SYRACUSEU	Syracuse Univer			4,500.00
6138	12/19/2023	х		VISTAHIGH	Vista Higher Lea			1,128.54
6139	12/19/2023	x		COLLINSSPO	W. L. COLLINS			889.33
6140	12/19/2023	x		RISAWOODS	Risa Woods			380.00
21638	12/19/2023	x		CDWLLC	CDW LLC			10,165.00
21639	12/19/2023	x		COMMERCE	COMMERCE BA	NK		95,258.15
21640	12/19/2023	x		FIDWORKPL	Fidelity Workpla		110	108.14
21640	12/19/2023	x		PLATINUM	Jaymie Huffman		EEG	2.737.50
21642	12/19/2023	â		CASCADEHE	Weiss Staffing S			989.84
21643	12/19/2023	â		YEAGERDAN	Danielle Yeager		,	1,890.00
21643	12/19/2023	x		YELLOWDOG	Yellow Dog Netv	worke Inc		200.00
21644	12/19/2023	x		AMERFOOD	American Food a		Com	19,006.40
21045 94	12/31/2023	^		CROCKETTC	Candace Crocke		Corp.	350.00
95 96	12/31/2023			SUBERBEN	Benjamin Suber			625.00
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97	12/31/2023			DAVISNIGE	Nigel Davis			200.00
98	12/31/2023			WILLIAMSRA	Rashawnda Will	iams		150.00
99	12/31/2023			MAJGWEN	Gwen Major			150.00
100	12/31/2023			HOODALONZ	Alonzo Hood			150.00
101	12/31/2023			HOWEZE	Ezekiel Howard	_		150.00
102	12/31/2023			HOWRODNEY	Rodney Howard	Sr		75.00
103	12/31/2023			WARRENMIG	Miguel Warren			200.00
104	12/31/2023			BANKSCHAR	Charles Banks			200.00
10520241	01/05/2024	х		COMMERCE	COMMERCE BA			22,880.42
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			a contra in a coll.			2.00		